



Federal Aviation
Administration

Airspace Systems Management in Transition

Presented to: 2nd National Airspace
System Infrastructure
Management Conference

By: Jim Pritchard

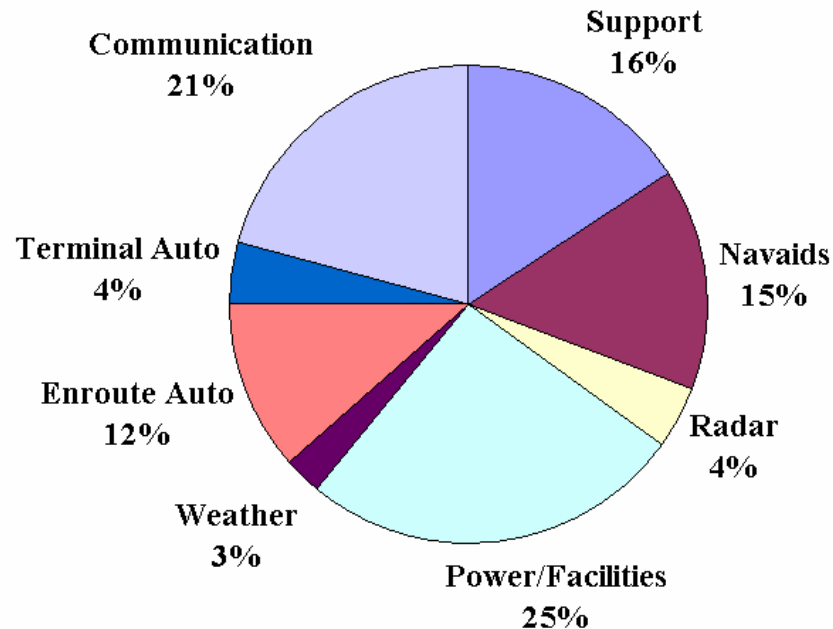
Date: June 13, 2006



Technical Operations Workload

- **Budget: Over \$1.86 Billion annually**
- **6100 System Specialists**
- **Over 84000 pieces of Equipment requiring staffing**

Personnel Workload By System Type



Maintenance and Management Philosophy

- **In Tech Ops, our primary maintenance goal is:**
 - *to provide expected levels of service availability with minimal equipment related delays at an acceptable cost to the customer*
- **ATO Management Philosophy supports this goal by:**
 - Focusing on our core functions
 - Establishing customer priorities
 - Helping us define the cost of doing business
 - Utilizing maintenance approaches and operational processes that optimize productivity and efficiency
 - Defining and reporting metrics that are relevant to ATO goals and today's NAS environment



2005 Technical Operations Concept of Operations Organization & Process Improvement

- **Maintenance Philosophy**
 - **New Restoration Order – Restoration based on criticality, redundancy, risk analysis, value based, customer need.**
- **Reliability Centered Maintenance**
- **Workforce Structure – 3 Area Offices, no deputies, consolidation of common functions**
- **Control Centers**
- **System & SubSystem Certification**
- **Employee Credentialing and Proficiency**
- **Remote Monitoring and Control**
- **Metrics**



Reliability-Centered Maintenance (RCM)

An analytical process used to determine appropriate failure management strategies to ensure safe and cost-effective operations of a physical asset in a specific operating environment.

Failure Management strategies

- Preventive Maintenance (PM) (Clock Based)**
- Predictive Testing and Inspection (Condition Based)**
- Repair (Run to Failure)**
- Proactive Maintenance techniques**



Reliability-Centered Maintenance (RCM)

- **Goal of RCM**
 - **Avoid or reduce failure *CONSEQUENCES***
 - **Not necessarily to avoid failures**
- ***Failure Consequences are the effects of failure on:***
 - **Personal and Equipment Safety**
 - **Operations**
 - **Economics**
 - **Environmental Health/Compliance**



RCM in a Nut Shell

- In summary, RCM asks:
 - ✓ What does an item do?
 - ✓ How does it do it?
 - ✓ How does it fail?
 - ✓ What happens when it fails?
 - ✓ Can the failure be prevented or mitigated?
 - ✓ Is there value in preventing or mitigating the failure?
 - ✓ Does in-service data indicate changes or improvement are needed?
- **Safety, operations, and economic impacts are put into balance**



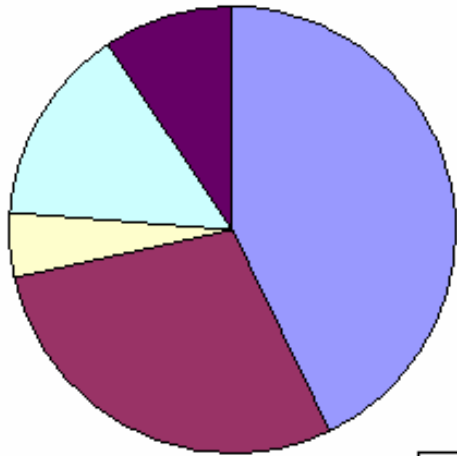
System Changes

- **Increased Engineering Design Complexity**
 - Increased National OPS Engineering Staffing
 - Increased effort required for system enhancements
- **Increased Maintenance Complexity**
 - Additional Field Support required by National OPS Engineering
- **Increased Maintenance Tasks performed by centralized engineering staff**
 - Optimizations, site adaptations, modification
- **System Performance monitored centrally**
- **Architecture Interdependence**
 - Increased coordination for maintenance & enhancement
- **Increased Communication Requirements**
- **Reliability must be addressed during development**
- **'Right Sizing' the NAS is needed for true cost avoidance**

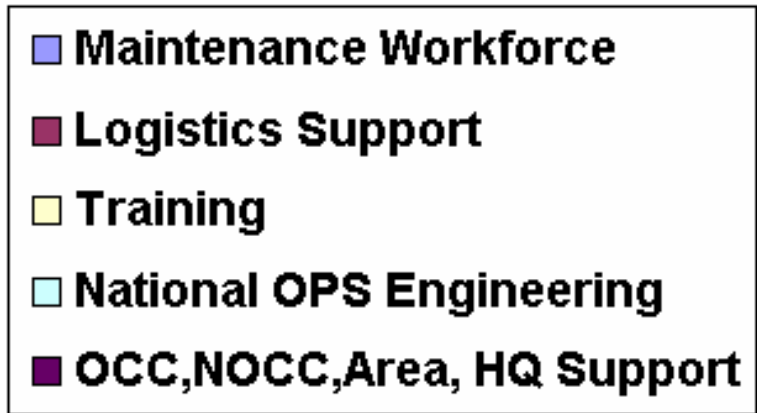
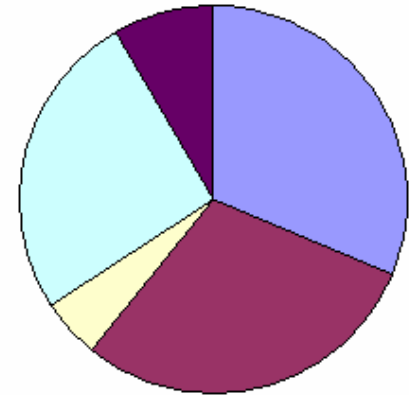


Total Cost of Ownership

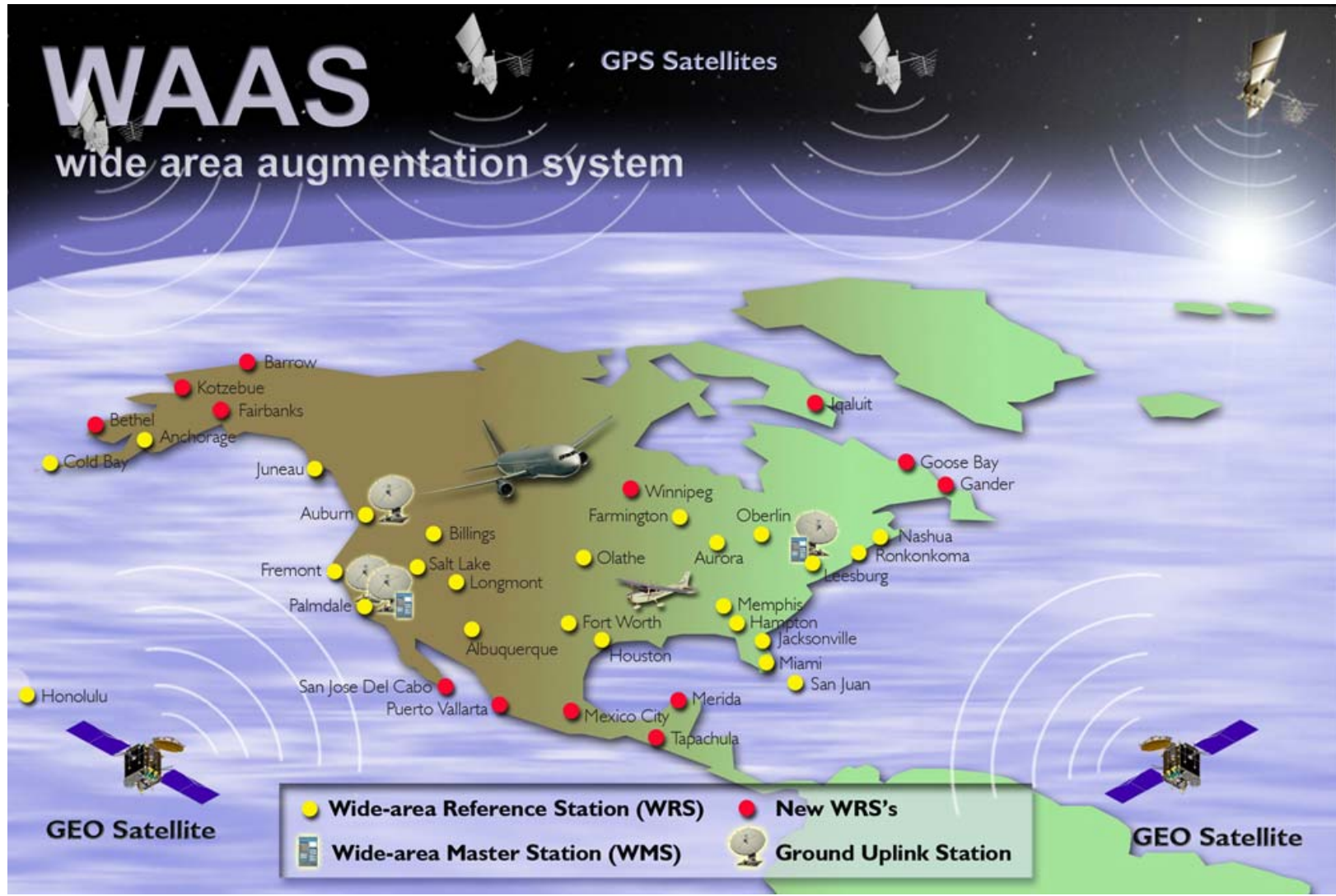
Legacy System



Newer System



Architecture Interdependence





<http://nas.amc.faa.gov/home/index.jsp>
<https://asoatotw1.faa.gov/atow-awa-technical-operations>
www.ato.faa.gov

